

Tabcorp

17 September 2021

Dear shareholder,

Tabcorp's 2021 Annual General Meeting

On behalf of the Board of Directors, I am pleased to invite you to attend the 2021 Annual General Meeting (**AGM**) of Tabcorp Holdings Limited (**Tabcorp** or **Company**) which will commence at 10.00am (AEDT) on Tuesday, 19 October 2021.

Due to the ongoing coronavirus (COVID-19) pandemic, and with the health and safety of our shareholders, employees and the community being of paramount importance, Tabcorp's 2021 AGM will be conducted as a virtual meeting.

The AGM is an important opportunity for shareholders to engage with the Company and its Board and, although shareholders will not be able to attend the 2021 AGM physically, we have adopted measures to allow shareholders to participate fully in this year's AGM.

Shareholders will be able to watch and participate in the meeting on a computer or mobile device through a secure online platform that allows shareholders to view a live webcast of the AGM, view presentation slides, ask questions (online or via a telephone facility) in relation to the business of the meeting and vote in real time at the meeting. Details on how to participate virtually in this year's AGM are detailed below and in the Notice of Meeting.

Notice of Meeting

The Notice of Meeting and other important information about the AGM are available for download from Tabcorp's website at:

www.tabcorp.com.au/investors/AGM

Items of business

At the AGM, David Attenborough, Tabcorp's MD & CEO, and I will provide an overview of Tabcorp's operations and performance during the financial year ended 30 June 2021 and an update on matters important to Tabcorp, its shareholders and stakeholders.

The AGM also provides you with an opportunity to vote on matters important to you as a shareholder. You may choose to consider and vote on the following resolutions:

- the re-election and election of three Non-executive Directors: Harry Boon; myself, Steven Gregg; and Janette Kendall;
- the adoption of the Tabcorp Remuneration Report; and
- the granting of performance rights to the MD & CEO.

The Tabcorp Board recommends shareholders vote **in favour** of all resolutions. Further details on each of these resolutions is set out in the Notice of Meeting.

How to participate in the AGM online, vote and ask questions

Shareholders, proxyholders and authorised representatives may participate in this year's AGM via the online meeting platform accessible at the following website address:

<https://agmlive.link/Tabcorp21>

The online meeting platform will allow shareholders to cast their votes in real time during the meeting, however if a shareholder cannot attend the AGM or has concerns about their access to technology, we encourage shareholders to submit their votes in advance of the meeting. The enclosed personalised proxy form provides instructions on how to appoint a proxy to vote on your behalf. You can cast your proxy by filling out the proxy form and mailing it back in the reply-paid envelope provided, or by lodging your proxy appointment online at <https://investorcentre.linkmarketservices.com.au>. Proxy forms must be received, and proxy appointments made, by 10.00am (AEDT) on Sunday, 17 October 2021.

Shareholders will be able to ask questions during the meeting through the online meeting platform and telephone facility. Shareholders are also encouraged to submit written questions in advance of the meeting through the Company's Share Registry website at <https://investorcentre.linkmarketservices.com.au> or by emailing companysecretary@tabcorp.com.au. Written questions must be received by 5.00pm (AEDT) on Tuesday, 12 October 2021. I will endeavour to address the more frequently raised shareholder questions during the AGM.

Further detail on how to participate in this year's virtual AGM is set out in the Notice of Meeting and in the Online Meeting Guide accessible at www.tabcorp.com.au/investors/AGM. The Guide explains how you can check your web browser is compatible with the online meeting platform, as well as a step-by-step guide to successfully log in and navigate the site, and vote and ask questions during the meeting.

Further information

Shareholders are encouraged to monitor Tabcorp's website at www.tabcorp.com.au/investors/AGM and the ASX for any important announcements from Tabcorp in relation to this year's AGM.

We look forward to your virtual attendance and the opportunity to engage with you at our 2021 AGM.

Yours faithfully,



Steven Gregg
Chairman
Tabcorp Holdings Limited